

A. Managing individual projects

A. Schedule variance

C. Team morale

Answer **B**

B. ROI (Return on Investment)

D. Number of stakeholders

B. Overseeing operational activities

1.



Exam Name - Professional Project Director (PPD)

A project portfolio director is primarily responsible for:

Sample Exam

| | C. Aligning project outcomes with strategic objective |
|----|--|
| | D. Hiring project managers |
| | Answer C |
| 2. | In benefits realization management, which of the following is most critical? |
| | A. Milestone delivery |
| | B. Resource availability |
| | C. Strategic alignment and business value |
| | D. Budget utilization |
| | Answer C |
| 3. | Which metric would be best to measure project portfolio performance? |
| | |





- **4.** Which framework focuses on agility at scale across large enterprises?
 - A. PRINCE2
 - B. Waterfall
 - C. SAFe (Scaled Agile Framework)
 - D. PMBOK

Answer C

- **5.** The role of a project governance board typically includes:
 - A. Managing day-to-day project tasks
 - B. Approving major decisions and ensuring alignment
 - C. Scheduling meetings for the project team
 - D. Creating technical designs

Answer **B**

- **6.** A Project Director must evaluate strategic risks. This includes:
 - A. Ignoring low-probability risks
 - B. Managing risks only at execution level
 - C. Assessing how risks impact business goals
 - D. Waiting for operational reports

Answer C